

SJØMAT | PRESENTASJON PÅ SEAFOOD TALKS 2023

7 June, 2023

Investeringer i nye driftsformer for matfiskoppdrett av laks og ørret

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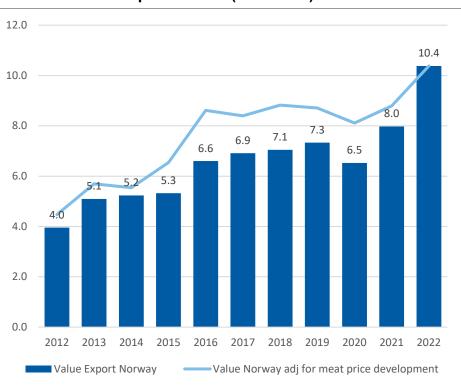




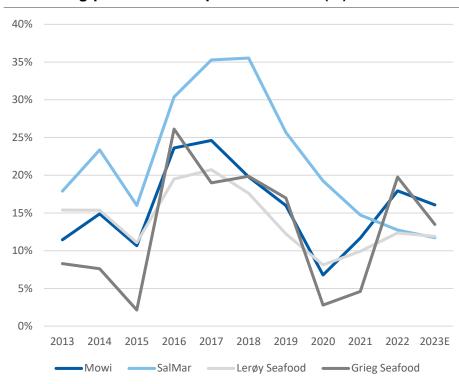
Etterspørselen etter laks er sterk

Avkastningen på investert kapital etter skatt er solid, men fallende

Verdi av norsk eksport av laks (mrd. EUR)



Avkastning på investert kapital etter skatt (%)



Source: Norges Sjømatråd, Norges Bank, FAO Stat, SB1M estimater

Source: Selskapsdata, SB1M estimater

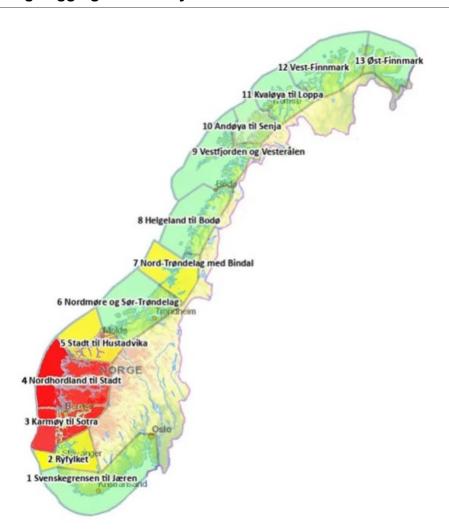
- Etterspørselen etter laks er sterk da verdien av norsk lakseeksport har steget med 10% årlig siden 2012 (12% CAGR siden 2019)
- Dersom vi justerer for endring i globale priser på kjøtt så er verdien opp 8.8% i gjennomsnitt de siste 10 årene.
- Sterke laksepriser har også resultert i sterke resultater for de største oppdretterne.
- Imidlertid så har avkastningen på investert kapital (etter skatt) falt fra 25% i gjennomsnitt for de største oppdretterne i 2016/2017² til 16% i 2022 og 13% i 2023E. 2023E tallene er etter en estimert grunnrente på 25%.



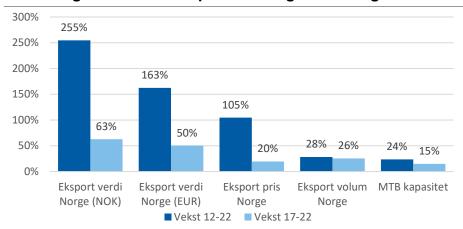
Økte priser forklarer veksten i norsk lakseoppdrett siste 10 år

Enda strengere krav til vekst gjør at tradisjonell oppdrett ikke kan møte etterspørselen etter laks fremover

Fargelegging av trafikklysene for vekst i 2022



Forklaring vekst lakseeksport fra Norge i verdi og volum



Source: Norges Sjømatråd, Norges Bank, Norges Fiskeridepartement, SB1M estimater

- Norge har i overkant av 1,000 tradisjonelle matfisk lisenser som skal betale grunnrente. I tillegg så finnes det +200 andre lisenser som ikke er en del av grunnrenteregimet.
- Økte priser og en svak norsk krone forklarer mesteparten av veksten i den norske eksporten av laks fra 2012 til 2022
- Den enkle volumveksten i Norge kommer fra at myndighetene selger eller tildeler mer MTB lisenser.
- Dersom trafikklyssystemet også skal inkludere andre variabler som dødelighet og utslipp så venter vi mindre netto vekst for tradisjonell oppdrett i årene fremover.
- Dette vil tvinge frem nye driftsformer.



Hvilke alternativer har vi?

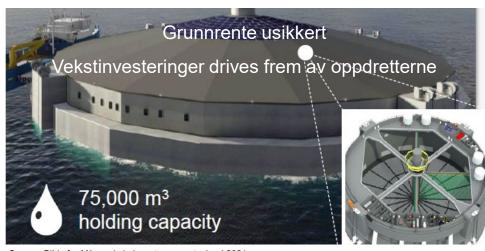
Tilgang til lokaliteter er en flaskehals



Antagelig grunnrente på 25% Vekstinvesteringer drives frem av oppdretterne og eksterne investorer

Source: Bilde fra SalMar sin hjemmeside

Source: Bilde fra SalMar sin hjemmeside

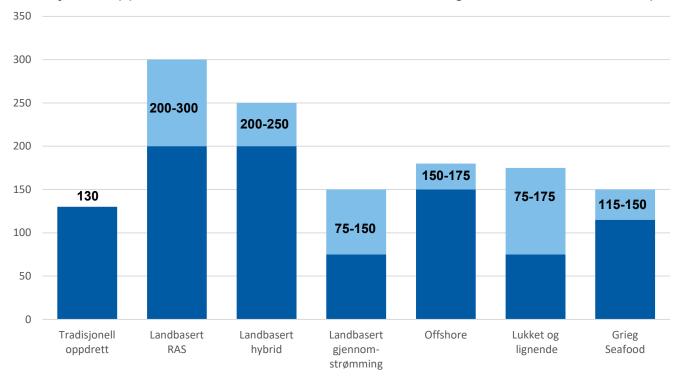






Investering pr kg for ulike konsepter (NOK)

Tradisjonell oppdrett har fortsatt relativt lave investeringer selv om du tar med priser i siste auksjon



Source: SB1M estimater

- For tradisjonell oppdrett så utgjør kjøp av lisens ca NOK100 pr kg basert på prisene i 2022 auksjonen. Lavere grunnrente tilsier høyere priser i neste auksjon, men merk at etablerte ikke kjøpte og store deler av volumene forble usolgt.
- RAS har tidligere ligget på rundt NOK200/kg, men vi venter høyere investeringer som følge av inflasjon. Capex kan komme ned på sikt.
- Gjennomstrømming er basert på enklere teknologi og har dermed lavere capex. Økt krav til rensing kan drive opp investeringene noe.
- Vi estimerer at offshore capex er på vei opp som følge av inflasjon. Capex kan komme ned igjen på sikt.
- Stork sprik i forventede investeringer pr kg for lukket og lignende konsepter. Avhengig av hvor effektivt man kan utnytte anleggene (produksjonstid i sjø). Er muliq å få ned investeringene betydelig dersom man velger kun nedsenkbar teknologi. 5
- Vi verdsetter Grieg Seafood i dag til en EV/kg på NOK150 i 2023E og NOK115/kg i 2024E.



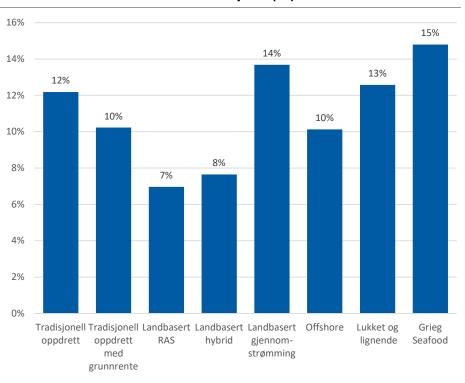
Estimert ROIC ulike konsepter med samme forutsetninger

Dette er en overdreven forenkling da de ulike konseptene har forskjellige kostnader og oppnådde priser

Estimert grunnrente pr kg (NOK) og effekt på verdsettelse

	<u> </u>	·
Laksepris	80	
Kostnad	55	
EBIT/kg	25 Viven	ter NOK20-30/kg for ulike selskaper i 23E
EВIT/kg sjø	20 Mowia	antar 80% av verdiskapning i sjø
EВIT/kg annet	5	
Estimert grunnrente	-5 25% g	runnrente
EBIT/kg ex grunnrente	20	
ROIC for å investere	10% Oppdr	etterne har høyere ROIC enn investorer
EV/kg tradisjonell oppdrett	200 Bør in	vestere hvis capex er lavere
Estimert grunnrente pr kg		0% av ⊞IT/kg skattlegges
ROIC	10%	
		net likt kan EV/kg for andre
Ulempe vs andre konsepter	อบ-ชบ Kons	epter reduseres tilsvarende

ROIC etter skatt for ulike konsepter (%)



Source: SB1M estimater Source: SB1M estimater Merk: Grieg Seafood er snitt av 23E og 24E

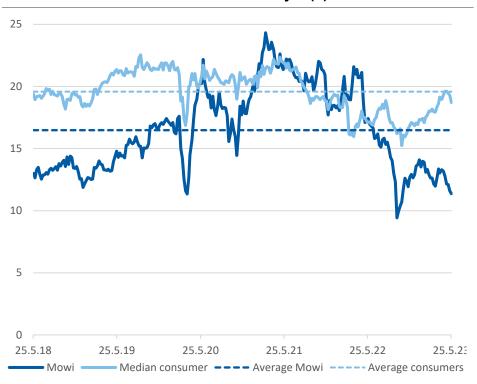
- Forenklet så estimerer vi en grunnrente på NOK5/kg i 2023E.
- Vi antar en EBIT/kg på NOK25 for alle konsepter bortsett fra for konvensjonell oppdrett med grunnrente der vi estimerer NOK20/kg.
- I ROIC beregningen så benytter vi midt-punktet for estimert investering pr kg og så legger vi til arbeidskapital på NOK30/kg.
- ROIC i et enkelt år (normalisert) vil være uendret med og uten grunnrente for konsepter som ligger i sjøen, men nåverdi kan falle.
- Landbasert oppdrett argumenterer for lavere kostnader knyttet til mindre lusebehandling og «høyere priser» knyttet til mindre logistikk. Dette vil øke ROIC. Samtidig så er det fortsatt usikkerhet knyttet til forventet kapasitetsutnyttelse av anleggene.



Mowi (oppdrett) er verdsatt til en stor rabatt målt mot konsum-aksjer

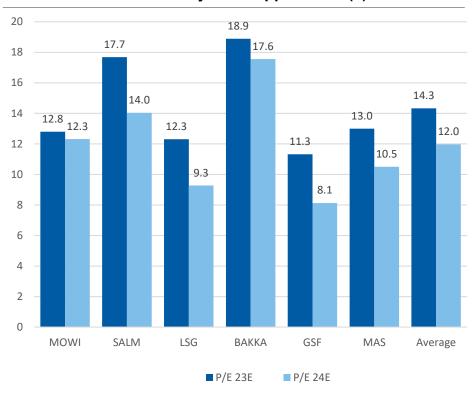
Det er stor forskjell i verdsettelsen av tradisjonelle oppdrettere da investorene foretrekker «gode» selskaper

12M fwd P/E for Mowi vs konsum-aksjer (x)



Source: Factset, SB1M Estimates. Verdsettelse er basert på sluttkurser fredag, 26 mai. Note: the consumer group consist of Orkla (ORK-NO), Scandi Standard (SCST-SE), Carlsberg (CARL.B-DK), Royal Unibrew (RBREW-DK), Nestle (NESN-CH), Unilever (ULVR-GB), Danone (BN-FR), Associated British Foods (ABF-BG), Coca-Cola (KO-US) and PepsiCo (PEP-US).

P/E verdsettelse for tradisjonelle oppdrettere (x)



Source: SB1M estimater. Verdsettelse er basert på sluttkurser fredag, 26 mai.

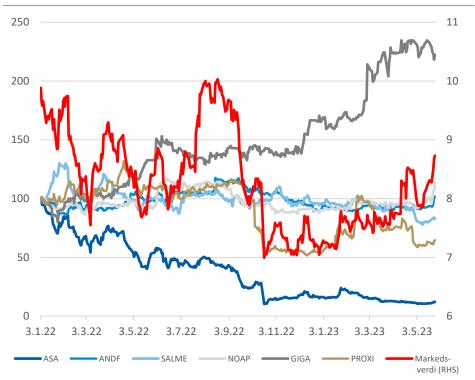
- Mowi er verdsatt til 11.4x 12m fwd P/E. Dette er ned 34% sammenlignet med en P/E på 17.2x for 1 år siden og 36% under 3-års snitt.
- Konsum-aksjene er litt opp sammenlignet med ett år siden og kun 2% under 3-års gjennomsnitt.
- Det er mer enn grunnrente som forklarer nedgangen i multipler de siste 12 månedene, men det er ingen tvil om at investorene ikke ønsker 7 den usikkerheten som grunnrenten og det politiske rotet har skapt. Utenlandske investorer føler de er de siste som får informasjon.

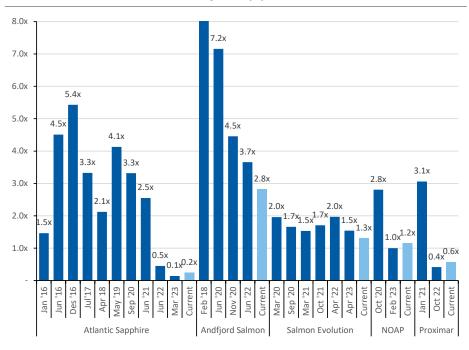


Markedsverdien for landbaserte oppdrettere har falt siste 1.5 årene

Vi venter at interessen og verdsettelsen av landbaserte oppdrettere vil øke når vi ser at konseptene fungerer

Landbasert oppdrett (index) og total markedsverdi (NOK mrd) Markedsverdi / investert kapital (x)





Source: Factset, SB1M estimater

Source: Selskapsinformasjon, Infront data, SB1M estimater

- Landbaserte oppdrettsaksjer har vært flate til fallende de siste 1.5 årene.
- Alle oppdretterne bortsett fra Gigante har hentet egenkapital i perioden (flate eller fallende kurser).
- Diverse biologiske hendelser har redusert interessen fra investorer som ønsker lavere risiko.
- Vi venter at interessen for landbasert oppdrett vil tilta etter hvert som selskapene viser at konseptene fungerer.



Oppsummering

- For å møte etterspørselen etter laks så trenger vi å utvikle og vokse innenfor alle nye driftsformer.
 - » Lite vekstmuligheter for tradisjonell oppdrett i sjø med dagens teknologi.

• Grunnrenteskatt gir et konkurranse fortrinn tilsvarende en investering på NOK50-60 pr kg for andre driftsformer.

 Investeringene vil ikke stoppe opp i Norge, men grunnrente gjør det mer attraktivt å se på vekstmuligheter utenfor Norge.

• Oppdretterne kommer til å være pådriverne for vekst i sjø. Også utenfor Norge.

- Landbasert og offshore oppdrett kan «stå på egne ben».
 - » Offshore kan være mer attraktiv i andre land enn Norge på grunn av (frykt for) grunnrenteskatten.
 - » Vi venter at interessen for landbasert oppdrett vil bedres når vi ser at konseptene fungerer.
- Verdsettelsen av oppdrett har falt på grunn av økt usikkerhet. Store og solide selskaper er foretrukket

Strong and sustained seafood and aquaculture deal flow



S/LMON

EVOLUTION.

Block sale of shares

March 2022

NOK 100.000.000

CLEANSEAS

Secondary listing

Euronext Growth

May 2021

AUD 25,000,000

High and consistent deal flow in the seafood & aquaculture sector – ~40 deals totaling NOK ~25bn since 2017

Statt Torsk

Private Placement

December 2022

NOK 40,000,000

50% stake acquired

By Summa Equity

July 2021

Undisclosed

Private Placement

March 2021

NOK 500,000,000

BEW/

Euronext Growth

August 2020

NOK 275,000,000

Acquisition of

Artic Shipping

October 2018

Undisclosed

Nofitech



Private Placement

April 2023 NOK 643,000,000



Investment by Nutreco and Holmøv

> February 2022 NOK 38,000,000



IPO Euronext Growth

April 2021 NOK 115,000,000



Euronext Growth





Grieg Newfoundland

February 2020 NOK 1,550,000,000



March 2023 NOK 2.200.000.000

Norpartners

January 2022

Undisclosed

Acquisition of

IZOBLOK

April 2021

EUR 16,500,000

Private Placement

November 2020

NOK 125.000.000

Private Placement

October 2019

NOK 35,000,000



Aqua

Private Placement

February 2023

NOK 300,000,000

Private Placement December 2021 NOK 150,000,000







October 2020 NOK 250,000,000



Acquisition of SSC

September 2019 NOK 5,878,000,000

endúr

Private Placement

January 2023 NOK 140.000.000

endúr.

Private Placement

November 2021 NOK 170.000.000



IPO Furonext Growth

March 2021 NOK 115,000,000

Euronext Growth

September 2020 NOK 500.000.000

Icelandic Salmon'=

Majority stake by

February 2019 NOK 180,000,000

MQWI

Acquisition of majority in Arctic Fish

November 2022 NOK 1.880.000.000

Gigante Salmon

Euronext Growth

June 2021 NOK 222,000,000

endúr.

Unsecured bond

February 2021 NOK 1,100,000,000

10% stake acquired by Ronja Capital

July 2020 NOK 35.000.000



Merger to form Aquaship

Undisclosed

Strategic investment by JM Group

> June 2022 NOK 174,000,000

Måsøval

Euronext Growth

Stranda

40% stake acquired

by Marel

January 2021

Undisclosed

Nordic

Equity and bank debt

July 2020

EUR 30.000.000



Statt Torsk

Private Placement

June 2022 NOK 41.000.000



May 2021

NOK 250,000,000

Private Placement

June 2021 NOK 825,000,000



Oslo Børs

December 2020 NOK 110,000,000

Private Placement

December 2020

NOK 88,000,000

endúr.

Private Placement

June 2020 NOK 100.000.000



Private Placement

February 2020 NOK 105.000.000

CERMAQ

Public to private acquisition by Mitsubishi

> October 2014 NOK 11,122,000,000

GRIPSHIP-**AQUASHIP** -GRIPSHIP-

August 2018

Bond refinancing with

July 2018 NOK 210,000,000 Secured bond

July 2015 NOK 210,000,000

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3-Year Price, Target Price and Rating Change History Chart for MOWI NO

MOWI NO	Closing	Target		300
Date	Price	Price	Rating	▲ 270 oos ▲ 270 ▲ 275
09/07/2020	170.85	205	BUY	250 B
26/08/2020	173.5	200	BUY	200 \$ 28/07/80 200 N
29/01/2021	190.05	200	NEUTRAL	My Mary Marine
21/09/2021	232.9	270	BUY	150
5/11/2021	238.3	265	BUY	100
6/02/2022	239.3	270	BUY	50
4/04/2022	256.5	270	NEUTRAL	••
3/07/2022	228.5	275	BUY	
5/10/2022	138.3	195	BUY	2705520 2770820 27711720 2770521 2770522 2770522 2770522 2770522 2770522 2770522 2770522
2/01/2023	174.3	205	BUY	
0/05/2023	191.05	230	BUY	Closing Price
26/05/2023	197.15	245	BUY	B=Buy, H=Hold, S=Sell

3-Year Price, Target Price and Rating Change History Chart for LSG NO

LSG NO	Closing	Target		120
Date	Price	Price	Rating	1, 105
17/08/2020	57.32	75	BUY	100 100 102
11/11/2020	57.88	80	BUY	80 80
20/12/2020	59.34	75	BUY	10/03/00 ⁷⁵
21/09/2021	72.6	105	BUY	60 mark 59 A
17/05/2022	73.9	102	BUY	40
05/10/2022	41.34	67	BUY	20
20/11/2022	47.48	64	BUY	20
12/01/2023	56.65	66	BUY	
21/02/2023	51.55	59	BUY	27105/20 27108/20 27111/20 27105/21 27105/22 27105/22 27108/22 27108/22 27108/22 27108/22 27108/22
10/05/2023	52.9	66	BUY	
18/05/2023	51.85	61	BUY	Closing Price ▲ Target Price ◆ Rating
26/05/2023	51.7	64	BUY	B=Buy, H=Hold, S=Sell

10/05/2023

26/05/2023



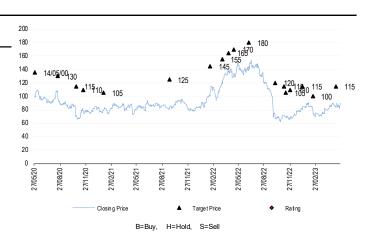
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3-Vear Price Target Price and Rating Change History Chart for GSE NO

3-Year Price,	Target Price and	Rating Char	nge History Chart	for GSF NO
GSF NO	Closing	Target		
Date	Price	Price	Rating	
18/08/2020	102.1	130	BUY	
22/10/2020	70.5	115	BUY	
17/11/2020	77.55	110	BUY	
29/01/2021	80.1	105	BUY	
21/09/2021	80.2	125	BUY	
15/02/2022	104	145	BUY	
29/03/2022	118	155	BUY	
22/04/2022	138.8	165	BUY	
11/05/2022	134.3	170	BUY	
03/07/2022	138.8	180	BUY	
05/10/2022	68.9	120	BUY	
07/11/2022	71.2	115	BUY	
13/11/2022	70	105	BUY	
27/11/2022	67.9	110	BUY	
12/01/2023	84.15	115	BUY	
16/02/2023	78.55	100	BUY	



125 3-Year Price, Target Price and Rating Change History Chart for MAS NO

BUY

BUY

115

82.9

89.7

MAS NO	Closing	Target	
Date	Price	Price	Rating
11/05/2022	48.5	58	BUY
05/10/2022	31	37	BUY
05/03/2023	31.5	35	BUY
10/05/2023	31.7	42	BUY



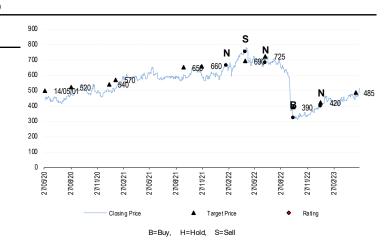


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3-Year Price, Target Price and Rating Change History Chart for SALM NO

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SALM NO	Closing	Target	
Date	Price	Price	Rating
22/08/2020	456.2	500	BUY
27/08/2020	485	520	BUY
06/01/2021	492.2	540	BUY
29/01/2021	517	570	BUY
21/09/2021	580	650	BUY
25/11/2021	598.6	660	BUY
18/02/2022	662	660	NEUTRAL
24/04/2022	764	690	NEUTRAL
25/04/2022	753	690	SELL
03/07/2022	681.5	725	NEUTRAL
07/10/2022	323.4	410	BUY
07/10/2022	323.4	390	BUY
12/01/2023	399.2	420	NEUTRAL
14/05/2023	461.5	485	NEUTRAL
26/05/2023	518	560	NEUTRAL





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Total

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100%

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Buy	61.1%	21.1%		
Neutral	27.1%	13.2%		
Sell	11.8%	6.1%		



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